



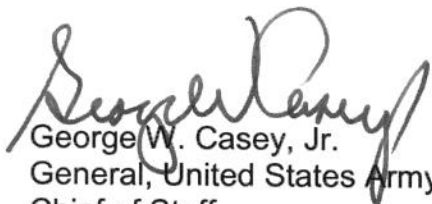
DEPARTMENT OF THE ARMY
WASHINGTON, DC 20310

23 JUL 2008

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Army Knowledge Management Principles

1. Enclosed are the Army's Knowledge Management Principles. They complement AR 25-1 and previously issued Army Knowledge Memoranda. The principles are advisory in nature and are intended to guide ongoing or new knowledge management (KM) efforts in the Army. This is a first step in a process to develop an enterprise approach to knowledge management from a cultural, process change, and technical perspective.
2. The objective of the KM Principles is to create a culture of collaboration and knowledge sharing in the Army where personalized and contextual information and knowledge is "pushed and pulled" from across the enterprise to meet mission objectives and better enable the Future force. They firmly embrace an Army enterprise perspective. Most importantly, the principles will create an Army where good ideas are valued regardless of the source, the existing knowledge base is accessible without technological or structural barriers, and knowledge sharing is recognized and rewarded.
3. The KM Principles have implications for all Commands and Army organizations. Use these principles to guide your respective KM efforts:
 - a. Encourage collaboration and knowledge sharing.
 - b. Influence changes to organizational structures and business processes that drive KM practices.
 - c. Recognize KM leaders as positive change agents.
 - d. Demonstrate value and contribute to mission objectives.
4. The KM Principles are posted on AKO at <https://www.us.army.mil/suite/doc/10713107>.


George W. Casey, Jr.
General, United States Army
Chief of Staff


Pete Geren
Secretary of the Army

Encl

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